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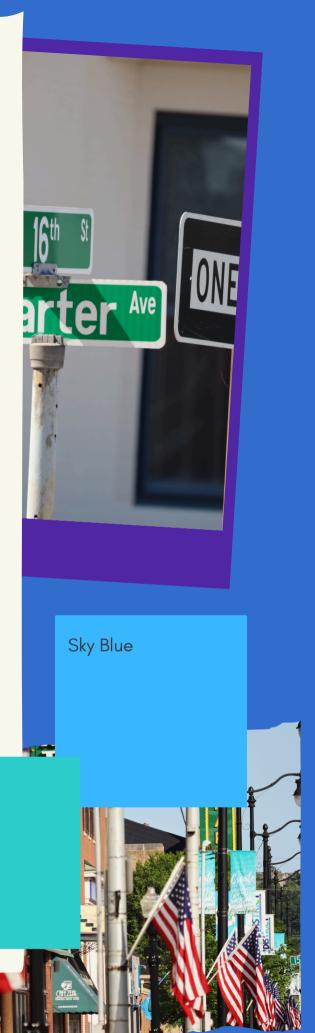


Ashland's Vision and Mission

Vision: Ashland is a thriving community of engaged residents with a mindset of creative growth.

Mission: In partnership with the community, provide efficient and effective public services that maintain and enhance the quality of life and opportunities for all.

Lagoon



Ashland, Kentucky Fast Facts

Historical population

<u>Census</u>	<u>Pop.</u>	<u>%±</u>
1870	1,459	
1880	3,280	124.8%
1890	4,195	27.9%
1900	6,800	62.1%
1910	8,688	27.8%
1920	14,729	69.5%
1930	29,074	97.4%
1940	29,537	1.6%
1950	31,131	5.4%
1960	31,283	0.5%
1970	29,245	-6.5%
1980	27,064	-7.5%
1990	23,622	-12.7%
2000	21,981	-6.9%
2010	21,684	-1.4%
2020	21,625	-0.3%
2022	21,342	-1.3%

 AK Steel/ARMCO provided approx. 6,000 jobs over many decades

 Ashland Town Center Mall opened in 1989

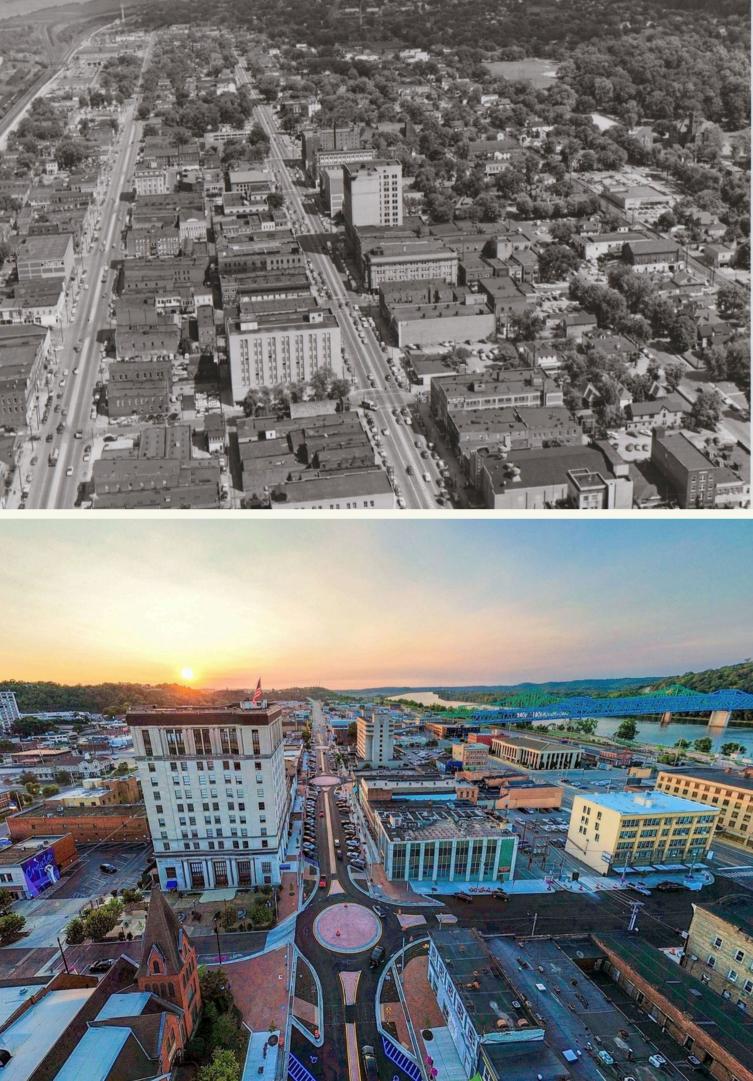
 In the Huntington-Ashland metro area, referred to as the Tri-State area, home to
376,155 residents as of 2020.



AK Steel



Ashland Town Center Mall



Downtown Redevelopment

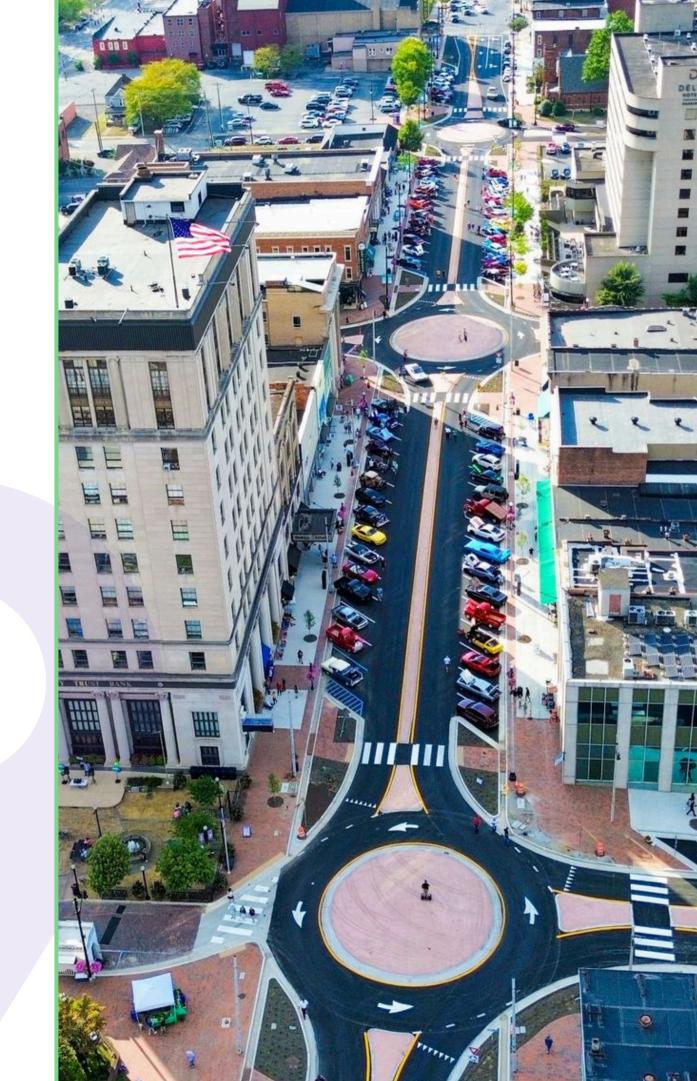
>>> Roger Brooks "Shift Happens



Scan for Shift Happens video!

- Destination Ashland
- "Create With Us" Rebrand
- Walkable downtown

Ashland Riverfront, Paramount Arts Center, Delta Hotel



You will be far more effective as ONE loud voice as opposed to numerous small voices!

Roger Brooks



Investments

- \$6.8M of state TIF Funds
- 2018 | CoA takes ownership of former Ashland Oil Building \$110k
- July 2019 | Delta Marriot opens in Downtown Ashland (\$23M assessment & \$4.5M local TIF)
- 2019 | Winchester Ave. 12th-13th Streetscape ~\$300K
- SEP-NOV 2019 | Destination Development Association Site Visit to Ashland (\$20k grant from AEP)
- Jan 2020 | Riverfront Sculptures Dedicated (~\$2M gift from private citizen)
- 2020-2021 | Downtown Ashland Feasibility/Transportation Study (\$200K KYTC PL-FAST (Fixing America's Surface Transportation) Act & KYTC Toll Credits)
- SEP 2020 | Broadway Square opens (\$1.3M CoA General Fund)
- 2022 | CoA acquires 418 space multi-level parking structure (KLC Property Valuation \$14M)
- 2022-2023 | Old Ashland Oil Building demo began/complete (\$2.3M + \$134K (Engingeering) City of Ashland GF)





Winchester Ave. Streetscape & Improvements Project

Trifecta Approach • Traffic Dieting Mini-roundabouts Reverse angle parking



Winchester Ave. Streetscape & Improvements Project

Benefits:

- Pedestrian-friendly
- Decrease traffic speeds
- Revitalize downtown
- Better accommodate activities & events



Winchester Ave. Streetscape & Improvements Project

Cost:

- \$7.8M Total Project
- \$2.6M Highway Safety Improvement **Program (Grant)**
- \$4.0M Surface Transportation Block **Grant Program**
- \$1.2M City of Ashland General Fund
- 85% Grant



Challenges & Opportunites Of a multi-echelon project

Expectations

- Local business/residents perspective
- Remote management
- Execution
 - Sequence changes and impacts (multi-block, block-by-block appreach, multiroundabout)
 - Proper identification of existing conditions (i.e. basements, survey data)
 - Sub-contractor sequencing
 - Ghantt chart

Communications

- Internal: Weekly meetings, text threads, ensuring all impacted parties are included
- External: Long-term timeline expectations vs. day-to-day

